P3GP

PROJECT PROGRAMME & PORTFOLIO
GOVERNANCE PRACTITIONER
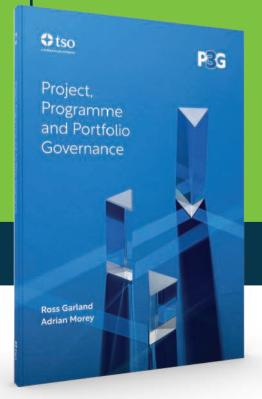
GET **P3GP™** CERTIFIED

2022

21-23 SEPTEMBER
Live Virtual Course

15-17 NOVEMBER
Live Virtual Course

20-22 DECEMBER
LONDON
Classroom Set-up

⊘ tso

P3G

Project,
Programme
and Portfolio
Governance

Ross Garland
Adrian Morey

ROSS GARLAND

INSTRUCTOR

P3GP is the first global certification in P3 Governance based on the P3G Publication by TSO, authored by Ross Garland & Adrian Morey

P3GQA

PROJECT
PROGRAMME &
PORTFOLIO
GOVERNANCE
QUALIFICATION
AUTHORITY

www.p3gqa.com

P3GP® CERTIFICATION OVERVIEW

INTRODUCTION AND PURPOSE

The Project, Programme and Portfolio Governance (P3G) course provides the knowledge and understanding necessary to design, implement and operate effective and efficient governance arrangements for a project or programme, or your organization's entire change portfolio. It is based upon the book "Project Programme and Portfolio Governance – P3G" published by the TSO.

It is applicable to projects, programmes and portfolios in all sectors including hard infrastructure, Information and Communications Technology (ICT), and business change in both the private and public sectors. The course mirrors the book in being practical, pragmatic and adaptable to all P3 scenarios. The purpose of this syllabus is to provide a basis for accreditation of those seeking to acquire the theoretical foundations and practical skills of P3G. It documents the course content and describes the requirements a candidate is expected to fulfil to achieve the qualification.

The target audience for this document is P3G students and Accredited Training Organisations. This syllabus informs the design of the exams and provides the target audience with a breakdown of what the exams will assess.

THE P3GP QUALIFICATION

The P3GQA® qualification offered is P3GP® (P3 Governance Practitioner). A successful candidate may use the post nominal P3GP.

PURPOSE OF THE P3GP QUALIFICATION

The purpose of the P3GP® qualification is to confirm that a candidate has sufficient knowledge and understanding of the P3G course work to design, implement and operate effective and efficient governance arrangements for a project or programme, or an entire change portfolio.

HIGH LEVEL PERFORMANCE DEFINITION OF A SUCCESSFUL P3GP CANDIDATE

The candidate should understand the theory and key principles of P3G and how the theory and principles should be applied in practice. Specifically, the candidate should understand:

- The reasons for the different treatment of Change and Business as Usual governance structures in an organisation.
- The importance and treatment of accountability and empowerment within P3G.
- The accountabilities and major responsibilities of key governance roles.
- How to effectively separate project decision making and stakeholder management for a project or programme and why it should be done.
- How governance facilitates the alignment of investments with strategic objectives.
- The importance of the business case from a P3G perspective.
- How portfolio governance should drive investment outcomes.
- How to ensure the decision rights of various committees and decision makers are consistent and logical.
- The information requirements that support evidence-based decision making.

TARGET AUDIENCE

- PMO and P3O practitioners, PMs including portfolio, programme and project team members

- Members of main boards and their sub-committess, those responsible for governance across organisations and members of Exectuve Management Teams

- Executives accountable for project and programme outcomes, including project sponsors and senior responsible owners (SROs)

- Portfolio Management Executives and Officers

- Assurance professionals and capability assessors

Day 1:
3x90min sessions

An introduction to P3G

This section of the course introduces the concept of P3G and explains its benefits. It also discusses the relationship between P3G and corporate governance. It then provides a basic understanding of projects, programmes and portfolios necessary to enable a study of their governance and goes on to define P3G and discuss its fundamental components.

The principles of P3G

This section of the course explains the ten principles that underpin P3G.

Principle 1: Treat Change differently from Business as Usual
Principle 2: Ensure a single point of accountability for each project or programme
Principle 3: Business outcome accountability determines project or programme accountability
Principle 4: Support the person accountable for a project or programme with a governance board
Principle 5: Separate project and programme decision-making from stakeholder engagement
Principle 6: Align investments with strategic objectives.
Principle 7: Maintain the business case
Principle 8: Design portfolio governance to drive investment outcomes
Principle 9: Ensure consistent and logical decision-making rights
Principle 10: Enable evidenced-based decision-making

Supported by case studies
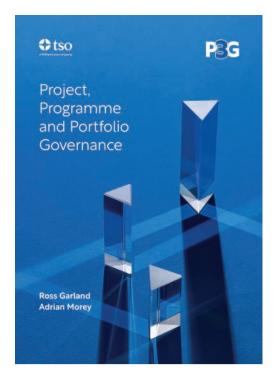
Day 2:
3x90min sessions

Implementation:
• Scaling governance to fit the need
• Establishing new or enhanced P3G arrangements
• Effective operation of P3G arrangements
• Documenting and communicating P3G arrangements
• P3G implementation and agile approaches
• P3G maturity

Introduce Day 3 Case Study

Day 3:
2 x 90min sessions

• Case study
• Case study discussion
• Exam

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P3G

Project, Programme and Portfolio Governance

Ross Garland
Adrian Morey

THE PURPOSE OF THIS GUIDE IS TO PROVIDE THE KNOWLEDGE AND UNDERSTANDING NECESSARY TO DESIGN, IMPLEMENT AND OPERATE EFFECTIVE AND EFFICIENT GOVERNANCE ARRANGEMENTS FOR AN ORGANISATION'S PORTFOLIO OF PROJECTS AND PROGRAMME.

It is a practitioner's guide and so takes a practical approach. The guide is principles-based thereby allowing organisations and practitioners the flexibility necessary to address their specific circumstances. The principles are grounded in logic and practice and the guide explains both how and why they are applied. They are scalable and so are applicable from the smallest to the largest initiatives. It explains the critical importance of accountability and how to ensure consistency of decision making rights between the accountable roles. In doing so it addresses the integration of governance at all levels in the organisation.

It indicates how to establish an effective governance framework for a project, programme or entire portfolio. It is applicable to all sectors including hard infrastructure, Information and Communications Technology (ICT), and business change in both the public service and the private sector. It addresses traditional delivery methods as well as approaches such as agile and hybrid.

• 90 minutes in duration.
• 50 multiple choice questions

The P3GP® course assessment will consist of a single exam of 90 minutes duration. The exam format will comprise of 50 multiple choice questions covering some or all of the areas addressed by the course. The multiple choice questions will be worth two points each.

PASSING RATE
• 50 points

P3GP PROJECT PROGRAMME PORTFOLIO GOVERNANCE PRACTITIONER

MEET YOUR INSTRUCTOR

Ross is the president of the Project, Programme & Portfolio Governance Qualification Authority. He is an expert in P3 governance and assurance. He is a published author on P3 governance and has written white papers for the UK Cabinet Office Best Management Practice website. He was an official reviewer of the OGC's Management of Portfolios guidance. He regularly presents at conferences and has been a guest lecturer for tertiary education bodies.

As a consultant, Ross develops, implements and builds capability in P3 governance frameworks that provide senior executives the visibility, control and confidence they require to ensure value for money. He designs and implements enterprise governance frameworks for organisations, ensuring logical and integrated decision rights and accountabilities.

He has extensive experience in P3 assurance which provides senior executives with decision making confidence. Ross is an expert in the Gate Review Process, having implemented it in two jurisdictions, advised others and led, or been a member of, many Gate Review teams.

Ross works with best practice methodologies such as PRINCE2, MSP, MoP and P3O as well as the PMI's PMBoK.

He operates at both strategic and tactical levels within organisations and has over 30 years experience covering Australia, the UK, the Middle East, Eastern Europe and the USA.

CONTACT US

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P3GQA PROJECT PROGRAMME & PORTFOLIO GOVERNANCE QUALIFICATION AUTHORITY

UPCOMING EVENTS

PROJECT PROGRAMME & PORTFOLIO GOVERNANCE PRACTITIONER
Get P3GP™ Certified

21-23 September
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COURSE FEE £ 859 (virtual)

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COURSE FEE £ 1259 (classroom)

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